

YOCHA DEHE FIRE DEPARTMENT

ANNUAL REPORT 2018





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A Message from the Chief

At the Yocha Dehe Fire Department (YDFD), we are proud to deliver the vision set forth by the Tribe's leaders to provide the finest fire safety professionals and emergency services possible. This was shown time and time again over the course of 2018, and I am honored to share and celebrate our many accomplishments and achievements in this annual report.

As a two-time internationally accredited agency, the department is dedicated to a philosophy of continuous improvement and remains committed to delivering excellent service to the Tribe, Cache Creek Casino Resort patrons and staff, Capay Valley community and beyond. This commitment is reflected in our superior response times and services, impressive training program and outstanding public education and community outreach efforts.

YDFD utilizes its high level of training and the resilience of its distinguished personnel to remain vigilant and dedicated in responding to emergency incidents both near and far. Whether we were assisting during the Woolsey Fire in Southern California, the devastating Camp Fire in Paradise or this summer's County Fire in nearby Guinda, Yocha Dehe firefighters spent more than 100 days and thousands of hours on active fire lines throughout the state in 2018. Locally, our personnel provided advanced life support services and technical rescue capabilities to save lives and property throughout the region.

Notably, 2018 saw the formation of the department's first honor guard, which will represent the department and the Yocha Dehe Wintun Nation with the highest degree of professionalism, dedication, loyalty, honor and dignity during significant events and ceremonies. 2018 also paved the way for the growth of our Fire Prevention and Community Risk Reduction program, as YDFD worked alongside other departments and contractors on the construction of the new hotel. This program will continue to blossom under the appointment of our first fire inspector in 2019 and will enable the department to further prioritize fire and life safety to better support the Tribe, its enterprises and its people.

2019 will mark the 15th Anniversary of the Yocha Dehe Fire Department. I would like to thank the Yocha Dehe Wintun Nation Tribal Council, the Fire Commission and tribal citizens for their investment in this department and its first-class facilities, apparatus, equipment and personnel. It has been our honor and privilege to serve this community for the past 15 years, and we look forward to delivering excellence for many more to come.

Gary Fredericksen, CFO
Fire Chief
Yocha Dehe Fire Department

Mission Statement



*Provide Professional, Well-Trained and Disciplined
Fire and Public Safety Services for the Yocha Dehe Wintun Nation,
Cache Creek Casino Resort, Staff, Visitors, Capay Valley Community
and our Mutual Aid Partners.*



2018 Fire Commissioners



James Kinter	<i>Chairman</i>
Josh Avila	<i>Vice Chair</i>
Alisha Byrd	<i>Treasurer</i>
Marshall McKay	<i>Secretary</i>

Commissioners

Samantha Byrd | Mia Durham | Yolanda Gonzalez | Leland Kinter | Diamond Lomeli
Raul Lorenzo | Matthew Lowell, Jr. | Yvonne Perkins | Anthony Roberts | Harriet Roberts

County Fire

Yolo County

90,000+ acres burned | 12 day fire | 0 fatalities



Incident Response & Service Delivery

Fire season began earlier than usual in 2018, and the Yocha Dehe Fire Department (YDFD) staff was prepared to step into the fight whenever duty called. On June 24, five YDFD firefighters were dispatched to provide mutual aid to the Creek Fire in Redding, California. With 1,678 acres burned and the fire fully contained, the YDFD team spent five days completing mop-up work to reduce residual smoke and remove burning material from the area.

Another incident hit closer to home when a wildfire broke out in the community of Guinda on the afternoon of June 30. Known as the County Fire, the wildfire quickly spread, burning more than 90,000 acres over the next 12 days and filling the Capay Valley with dense smoke. A team of Yocha Dehe firefighters joined thousands of fire personnel from across the state in working the fireline, including regional mutual aid partners and other tribal fire departments. In the fire's early days, YDFD coordinated with Property, Farm & Ranch to safely remove livestock from various properties. Throughout the event, the Cultural Resources Department monitored the areas where more than 400 bulldozers were working to ensure cultural sites were protected.

Many community members rallied to offer support and donations to the emergency responders working the fires. Yolo Land & Cattle Company generously shared its beef jerky products after firefighters worked to prevent the County Fire from further damaging its ranch. Fortunately, all livestock were safe and only one small outbuilding was destroyed.

On July 7, Chief Fredericksen worked with Cal Fire and Yolo County Office of Emergency Services to hold a community meeting in Guinda. More than 110 residents attended the meeting to learn about the plan to gain control of the fire and identify recovery resources.

By July 12, the County Fire was 95% contained and the strike team with Yocha Dehe firefighters was released from duty. Cal Fire officials determined the cause of the fire to be an improperly installed electric livestock fence unit.

Late summer and early autumn saw Yocha Dehe firefighters participating in many additional strike team incidents, including fire line paramedic and EMT deployments, who provide medical aid for any first responders serving on the incident.



Camp Fire

Butte County

153,336+ acres burned | 14,500 structures destroyed | 85 fatalities



Yocha Dehe firefighters were dispatched directly to the Camp Fire in Butte County on November 8, along with a Yolo County Strike Team. While driving up the hill from Chico, firefighters noticed several victims walking from the fire location. Crews maneuvered their apparatus around downed power lines and cars on fire to reach the scene. Once they arrived, the crews found the entire town of Paradise in flames.

The crews spent the next 30 hours going from structure to structure protecting what had not been burned. They pulled water from swimming pools because the town's water system was down. Captain Norm Alexander stated that he had never seen so much destruction.



The Yocha Dehe Fire Department sent the command team of Assistant Chief Shawn Kinney and Battalion Chief Brian Lynch to the Woolsey Incident in Ventura County. They were in charge of a task force from Northern California, which included five fire apparatus from Yolo, Calaveras and El Dorado Counties. They spent several days in Southern California working the fire, primarily assigned to structure protection and patrol. The Woolsey Fire burned 96,949 acres and destroyed 1,500 structures.



In total, Yocha Dehe firefighters responded to 12 significant fires throughout the State of California and spent more than 128 days on active fire lines in 2018.

Locally, the department responded to automatic and mutual aid calls in Dunnigan Fire Protection District, Esparto Fire Protection District, Madison Fire Protection District, Capay Valley Fire Protection District, UC Davis Fire Department, Woodland Fire Department, Winters Fire Department, Williams Fire Protection Agency and Willow Oak Fire Protection District.

Apparatus

The department is able to deliver excellent service to the community utilizing its top of the line facilities, apparatus and equipment. On February 26, the Yocha Dehe Fire Department dedicated its new four-wheel drive brush rig, Brush 25. The apparatus committee, made up of firefighters and the department mechanic, recommended a Freightliner chassis with a 500 gallon pump. Brush 25, purchased with funds from *Doyuti T'uhkama*, has improved visibility and allows safer pump and rolling capabilities for firefighters responding to wildland fires. The dedication ceremony included a wet down ritual where the new brush rig was anointed with water sprayed from the apparatus. The Fire Commission and firefighters then pushed Brush 25 into the fire station and placed the rig into service.

The apparatus committee has also spent a great deal of time working on specifications for a new Type 1 engine, which the department plans to purchase in 2019.



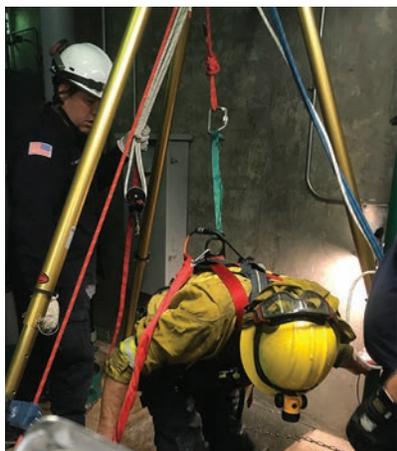
Statistical Data

Including the major state and federal incidents, the department responded to 243 calls for automatic or mutual aid in 2018, which accounted for 35 percent of all incidents.

Emergency Response	2018	2017	2016
Fire	81	74	114
EMS/Rescue	422	385	426
Hazardous Condition	7	4	5
Service Call	28	30	24
Good Intent Call	132	123	99
False Alarm	21	13	15
Total Calls for Service	691	629	683
Automatic Aid	2018	2017	2016
Capay Valley Fire Protection District	86	75	91
Esparto Fire Protection District	59	73	72
Madison Fire Protection District	23	32	22
Other	75	60	46
Total Auto Aid Calls	243	240	231
Total Land Trust Calls	448	389	452
Fire Prevention	2018	2017	2016
Company Building Inspections	149	281	222
Hot Works Inspections	43	33	16
Fire Drills	7	46	34
Public Education	74	76	62
Staff Training Hours	2018	2017	2016
Total Staff Training Hours	14,064	15,813	17,354

Training

The Yocha Dehe Fire Department (YDFD) includes training as one of its top priorities. Beyond its ability to provide the highest degree of medical care and fire suppression services, the department also trains in a number of specialties for high-risk, low-frequency events, including swift water rescue, low angle rope rescue, search and rescue, hazardous materials response, rescue task force response, confined space rescue and trench rescue among others.



On February 24, the fire department trained the Robbins and Knights Landing Fire Departments on fire attack and hose management techniques at YDFD's state-certified training site. This year, the department has worked with the Training Consortium to provide its firefighters with classes to increase situational awareness to improve survival skills and increase safety.

In April, YDFD participated in regional training events to enhance its ability to respond to low frequency, high-risk emergencies. On April 16, 17, and 20, Yolo County EMS Agency and the West Valley Regional Fire Training Consortium hosted a large-scale multi-casualty incident drill at the Yolo County Fairgrounds. Firefighters and battalion chiefs participated in the drill. On April 22 and 23, Winters Fire Department hosted a training exercise at the Monticello Dam, which included several law enforcement and fire departments. The exercise provided crucial hands-on training for difficult scenarios, including high angle, boat and confined space rescues.

Pacific Gas and Electric (PG&E) in Winters hosted the May Yolo County fire chiefs meeting. The fire chiefs toured PG&E's new

training facility, which includes gas pipe welding, open trenches with gas lines, electric vaults, downed power lines and an off-road driving course. PG&E will allow the chiefs and their staffs to access and utilize the training facility. This will be a tremendous asset to all local fire departments.

As an "all risk" fire department, YDFD personnel are constantly training so they can effectively respond to any incident they encounter. Several firefighters have participated in the multi-week firefighter survival course in Woodland. Additionally, YDFD has facilitated weekly training with Tribal Patrol/Casino Security and the Yolo County Sheriff's Office to prepare for active shooter incidents. In August, YDFD hosted a hazardous materials drill simulating a toxic gas leak with Property, Farm & Ranch. A number of regional partners including Yolo OES, Woodland Fire and AMR participated in the exercise.

The department's highly trained staff enjoys opportunities to share its resources, facilities and expertise with others. In September, YDFD Engineer/Paramedic Samuel Tyler led a three-day low angle rope rescue operations class where students from regional fire departments learned methods for safely

transporting patients from areas unreachable by vehicles.

Yolo Emergency Medical Services Agency hosted an active shooter training drill which included four full days of law enforcement

Davis, West Sacramento, Winters and Woodland. Yocha Dehe Firefighter/Paramedics Chris Reed, Tadashi Matsuoka and Chris Marson were recognized for their efforts in making YDFD the most capable and prepared



and fire departments working together to rescue victims of a mass casualty shooting. Assistant Chief Shawn Kinney was part of the planning committee that facilitated multiple full-scale drills at the old courthouse in Woodland. The YDFD training cadre also assisted, taught and participated in the event, along with Yocha Dehe Tribal Patrol. This was the largest and most complex active shooter training ever involving all law and fire agencies in Yolo County. It included the Yolo County Sheriff's Office and public service agencies from the cities of

department to respond to active shooter/rescue task force incidents.





Station 25 serves as the backup Emergency Operations Center (EOC) for Yolo County. The EOC is activated in extreme, often large-scale, emergencies and is operated by trained Yocha Dehe Wintun Nation (YDWN) and Cache Creek Casino Resort (CCCR) staff. Yolo County Office of Emergency Services provided Level 1 and Level 2 training for the five major EOC functions throughout the Fall to enhance the YDWN's ability to respond to major emergencies. In December, the department hosted its annual EOC drill. The drill included a simulation of a mudslide that resulted in a multi-day closure of Highway 16. The goals of the EOC drill were to demonstrate how a road closure could affect the Tribe and its enterprises, simulate the steps needed to ensure public safety in



a challenging situation, test the Tribe's alert and warning systems, and rehearse the handling of an actual emergency response. The EOC drill involved the participation of Tribal Council as well as a number of personnel from both the tribal government and casino.



Recruitment Academy

In addition to training others, it is equally important for the department to ensure that all new personnel are trained to the highest level. In 2018, the Yocha Dehe Fire Department (YDFD) and Woodland Fire Department (WFD) joined forces to host a firefighter regional recruit academy. The eight-week academy began on February 26 and included seven new recruits. Upon successful completion of the academy, three of the recruits joined YDFD's ranks. After graduation on April 19, recruits were assigned to a shift and continued working through a 12 month probationary period.

Throughout the academy, recruits underwent intense training and testing. The skills they learned establish a solid foundation to build upon over the course of their careers. YDFD trains recruits on fire behavior, forcible entry, auto extrication, building construction, ropes/knots, ladders, ventilating structures, pulling and moving hoses through structures, extinguishing vehicle fires, extinguishing dumpster fires and emergency medical services. The majority of the training took place at YDFD's training tower and WFD's Station 3.



Coordinated Community Efforts, Support & Education

The Yocha Dehe Fire Department (YDFD) staff conduct and participate in a number of public education and community outreach events with the goal of sharing fire prevention information and better equipping the community to minimize its risks.

This year, staff brought a fire engine and knowledgeable personnel to the California Office of Emergency Services (Cal OES) Day of Preparedness in Old Sacramento and the Cal OES Open House, providing information to the public on prevention activities to improve fire safety at home.

On October 6, the fire department proudly hosted its second annual Open House. This free, two-hour event welcomed more than 300 people to learn more about YDFD and its contributions toward the Tribe, Cache Creek Casino Resort (CCCR) and Capay Valley community. Activities included tours of the fire station, fire extinguisher demonstrations, a vehicle extrication, a REACH helicopter and an educational smoke trailer for kids. There were several other fun, family-friendly activities, including a jump house and fire truck slide. This event, as well as participation in the Cal OES Day of Preparedness and Open House, help to increase

fire prevention awareness and improve community safety.

Public education is an important part of YDFD's mission. In addition to its involvement with large-scale public events, the fire department also partners with the Yocha Dehe Wintun Academy to provide students with station tours, hands-on practice with the "Learn Not to Burn" smoke trailers and fire houses and monthly fire and evacuation drills. The department also hosts new employees of CCCR each month to provide information on the emergency resources available to them and appropriate exit and evacuation routes.



YDFD further engages with the community by providing stand-by emergency medical response services for tribal, local sporting and specialty, high-risk community events. In May, emergency response personnel and vehicles were deployed for the Cache Creek Ridge Ride held at the Cowboy Camp Recreation Area, where 200 horses and riders took to the hills for 25 and 50-mile endurance rides through the scenic area.

This department is passionate about giving back and developing awareness to various charities and causes. In March, YDFD

hosted a St. Baldrick's event where many staff and community members "braved the shave" and went bald to raise funds to combat childhood cancer. The department also sold apparel to raise funds for breast cancer research and participated in a local Fill-the-Boot drive to benefit the UC Davis Firefighters Burn Institute Regional Burn Center. This year, the Firefighters Burn Institute recognized YDFD for its commitment to improving burn care and recovery programs for firefighters and communities.



Achievements & Celebrations

On April 19, approximately 200 people, including tribal citizens and dignitaries, attended the 9th Annual Awards Ceremony at Station 25. The Awards Ceremony honored Engineer/Paramedic Damen Snow as Firefighter of the Year and Battalion Chief Terry Krout as the Chuck Garton Leadership Award

recipient. In addition, Tribal Chairman Anthony Roberts and Tribal Secretary/Fire Commission Chairman James Kinter presented a Tribal Resolution and Leadership Award to former Tribal Chairman Leland Kinter. The ceremony also celebrated fire department promotions, retirements and graduates of

the recent joint recruit academy with Woodland Fire Department. Firefighter/Paramedic James Bradshaw, Firefighter/Paramedic Sean Works and Firefighter/EMT Robert Azzolino all successfully completed the rigorous and challenging academy.





In May, five firefighters attended an honor guard boot camp. The class covered basic drill and ceremonial movements, flag etiquette and more, culminating in a mock funeral service. YDFD's honor guard will represent the department and the Yocha Dehe Wintun Nation (YDWN) with the highest degree of professionalism, dedication, loyalty, honor and dignity during significant events and ceremonies, as well as displaying and escorting the national flag at official functions.

Early in 2018, the department was honored as a Patriotic Employer by the Office of the Secretary of Defense for contributing to national security by protecting liberty and freedom by supporting employee participation in the National Guard and Reserves. Currently, one member of the department is serving an active deployment overseas as a member of the U.S. National Guard.



On June 28, the YDWN and YDFD celebrated the Fourth of July holiday with an aerial fireworks display above *Ponotla Piht*. The spectacular show delighted the eyes and ears of people of all ages who came to witness its wonder and majesty while YDFD waited in the wings to ensure the safety of all onlookers and property.

2018 also saw the promotion of Daniel Etcheverry to the role of Engineer/Paramedic after a highly-competitive selection process. In addition to the three new firefighter recruits, a new Battalion Chief, Business Analyst, and Administrative Assistant all joined the fire department over the course of the year.



Accreditation

Through the accreditation model developed by the Center for Public Safety Excellence and supported by the Commission on Fire Accreditation International (CFAI), the Yocha Dehe Fire Department (YDFD) strives for continuous improvement.

In March, Chief Fredericksen and Assistant Chief Kinney attended the Center for Public Safety Excellence four-day conference to advance agency accreditation, promote professional credentialing and encourage leadership. Chief Fredericksen serves on the CFAI Commission, which held hearings for 21 different agencies seeking accreditation. Both attended networking events, evaluated products displayed by leading technology companies and participated in numerous educational offerings. Chief Fredericksen later attended additional credentialing hearings in August. By the end of 2018, CFAI had 258 accredited agencies, and YDFD remains the first and only accredited Native American fire department.

In addition to Chief Fredericksen's involvement with CFAI, Assistant Chief Kinney served as a peer assessor for the CFAI in Springdale, Arkansas. Serving in this capacity allowed Assistant Chief Kinney to share his knowledge and experience serving as Yocha Dehe's accreditation manager with a department that was seeking accreditation for the first time. This experience also provided him with valuable insights that will aid the YDFD as it prepares for reaccreditation in 2020.

Preparation for reaccreditation is well underway, with the department having made major strides in updating its Strategic Plan, Community Risk Assessment: Standards of Cover and Fire and Emergency Services Self-Assessment Manual (FESSAM). For the FESSAM, the department has to critically assess its capability to meet all 252 performance indicators, including 45 core competencies, within ten categories established and reviewed by CFAI in the reaccreditation process. To accomplish this task, the department has taken the innovative and unique approach of giving each member of the fire department direct involvement

and ownership over several of the performance indicators. This will make certain that the assessment reflects the viewpoints, feedback and ideas from all levels of the organization. This approach ensures each of the department's personnel has an in-depth understanding of accreditation and its value, as well as providing all staff with opportunities to develop new skills and directly participate in the process.

As part of its adoption of the ninth edition accreditation model and guidelines, the department has formalized and documented its process of conducting annual appraisals of ten major programs: Communications, Emergency Medical Services, Fire Investigation, Fire Prevention /Community Risk Reduction, Fire Suppression, Hazardous Materials, Public Education, Technical Rescue, Training and Wildland Fire Suppression. Program appraisals will be submitted to the Yocha Dehe Fire Commission for review and approval each year.

Looking Ahead...

2019 will be a busy year for YDFD. The department will continue to prepare for reaccreditation in 2020 by finalizing its Fire and Emergency Services Self-Assessment Manual and Community Risk Assessment: Standards of Cover.

The department will be expanding its fire prevention activities with the promotion of legacy firefighter Damen Snow to the role of fire inspector. The fire inspector will oversee the department's fire and life safety inspections, fire investigations, public education and other fire prevention activities. This role is of critical importance during the construction and completion of the expansion at the Cache Creek Casino Resort.

At its December 2018 all staff meeting, the department developed its 2019 annual goals, which were approved by the Yocha Dehe Fire Commission at its January 2019 meeting. The 30 goals outlined on the following two pages are aligned with the department's 2018-2023 Strategic Plan and will help the department prioritize its activities and objectives throughout the year ahead.



2019 Annual Goals

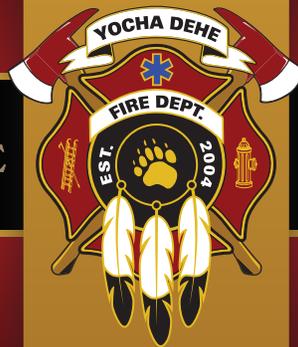
1. Maintain accreditation standards and associated projects by:
 - a. Completing the Annual Compliance Report;
 - b. Attending the annual Center for Public Safety Excellence Conference & International Fire Chiefs Conference;
 - c. Continuing to represent YDFD at CPSE on Accreditation Commission and as peer assessor auditing applicant agencies;
 - d. Updating and reviewing accreditation materials (Strategic Plan and Standards of Cover);
 - e. Further developing organizational assignments relating to FESSAM and Performance Indicators; and
 - f. Implementing standardized program appraisals.
2. Continue to improve interoperability with mutual and automatic aid partners.
3. Start using one calendar for all department training and scheduled events.
4. Assure appropriate fire department support for all newly acquired properties, expanded trust lands and events.
5. Prepare and support the Yocha Dehe Wintun Nation for the expansion of the Cache Creek Casino Resort and tribal community, by:
 - a. Continuing to collaborate with development and construction team to assure life safety issues and construction features are continually addressed.
 - b. Training fire personnel and auto aid partners on high-rise operations of new hotel.
6. Implement agreement with auto aid partner Woodland Fire to respond to all first alarm fires with a truck.
7. Ensure tribal citizens and department staff understand the value of fire department accreditation through monthly engagement with Yocha Dehe Fire Commission, publications in the community newsletter and other ongoing communication efforts.
8. Enhance department's emergency preparedness with training drills for tribal citizens and employees on the Emergency Operations Center.
9. Maintain operational standards in all department functions.
10. Utilize the training facility to enhance interoperability with mutual and automatic aid partners. Host training exercises to generate revenue and provide developmental opportunities for personnel.
11. Maintain membership in the West Valley Regional Fire Training Consortium and host drills with consortium partners, including live burn fire training opportunities.



12. Cleanup electronic file storage and archive unused and outdated files.
13. Streamline and clarify departmental procurement procedures.
14. Write a new pass tag policy and provide training.
15. Continue to offer mentorship and educational opportunities to tribal citizens through the Young Adult Assistance Program (YAAP).
16. Implement and train staff to utilize the new ImageTrend Records Management to meet National Fire Incident Report System requirements and improve integrated data management and reporting for accreditation.
17. Implement the inventory control system provided through the ImageTrend Records Management Software.
18. Seek opportunities for grants for department equipment, training and apparatus funding.
19. Review and update the Yocha Dehe Wintun Nation All Hazards Plan and continue to collaborate with Yolo OES on hazard mitigation.
20. Monitor, track and publish Yolo Emergency Medical Services Agency's total response times as part of the department's EMS effective response force and service delivery system per the Commission on Fire Accreditation International.
21. Continue required USAR training for personnel necessary to maintain OES Type II status. Continue development of State Certified Rescue Systems Training site to improve capabilities for supporting additional training for Rescue Systems 1 and 2 for breaching and shoring skills.
22. Support the YDFD Honor Guard that will support the YDFD and represent the Yocha Dehe Wintun Nation during significant events and ceremonies including awards ceremonies and funerals, as well as displaying and escorting the Nation's flag at official functions.
23. Continue to develop in-house instructor cadre to support ability of the YDFD to provide in-house training for annual re-certifications and to provide instruction for outside courses.
24. Purchase UTV so entire crew can participate in rescue efforts. Develop training plan and procedures to improve upon the search and rescue program. Purchase tow vehicle and trailer to handle UTV/ATV's.
25. Host countywide active shooter drill at tribal government offices.
26. Host multi-agency hazardous materials drill.
27. Host third open house and seek out public education program opportunities.
28. Support casino personnel in efforts to initiate COOP development and planning.
29. Provide support and coordination for the Rumsey Canyon repeater system.
30. Support county and statewide fire response through participation in strike teams during fire season.



EXCELLENCE



DEDICATION



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